MINUTES OF MEETING
BOARD OF COMMISSIONERS
CALCASIEU CAMERON HOSPITAL SERVICE DISTRICT
d/b/a WEST CALCASIEU CAMERON HOSPITAL
TUESDAY, OCTOBER 27, 2026
11:00 A.M. - BOARD ROOM

A regular meeting of the Board of Commissioners of Calcasieu Cameron Hospital Service District d/b/a West Calcasieu Cameron Hospital was held on Tuesday, October 27, 2026, in the hospital Board Room. Mr. Cecil Sanner called the meeting to order at 11:00 a.m.

COMMISSIONERS PRESENT: Bobby LeTard; Mark McMurry; Cecil Sanner; Ellis Hassien; Karen Farnum

COMMISSIONERS ABSENT:

OTHERS PRESENT: Janie Fruge'; Jobie James; Dondra Zaunbrecher; Christi Kingsley; JW Peloquin; Thea Tran; Lance Duhon; Joe Andrepont; Dr. Brian Gamborg

GUESTS PRESENT:

In the first order of business, Mrs. Jobie James, Chief Financial Officer, presented the proposed 2027 budget for West Calcasieu Cameron Hospital. She began with the Strategic Plans for 2027:

Strategic Priorities

- Culture of Innovation
- Organizational Excellence
- Strengthening Community Health
- Sustainability and Long Range Planning

Mrs. James stated the 2027 budget is based on using the period of July 2025 – June 2026; data is compiled using exception-based budgeting software. Consider 2025 audit adjustments when comparing to prior year. Source of Funds $107,490,635.00. Use of Funds (1) Expense $102,331,227.00, (2) Capital $6,663,730.00, and (3) Replenishment of Reserve $1,504,322.00. Copies of the proposed 2027 Budget will be available for the public to review. A Public Hearing to consider adoption will be December 8, 2026, at noon, in the Hospital Boardroom.

Mrs. James continued with Patient Revenue and Net Revenue, noting a Gross Revenue decrease of 2%, with increases in Radiology of 6.1%, Emergency Room of 9.2%; and Decreases of 13.7% in Pharmacy. Adjustments to revenue include a 68.2 % contractual allowance, 3.3% bad debt adjustment for a 71.5% total adjustment to revenue. She cites a 28.5% payment-to-charge ratio (collection percentage).

As Mrs. James noted, other increases in Operating Revenue will be, Clinic Revenue: (1) Community Health Center, (2) Vinton and Primary Care Associates. The budgeted non-patient revenue includes Hospital Directed Payments of $17,051,868.00, Physician UPL of

$6,000,000.00. and MCIP of $1,000,000.00. Mrs. James noted that budgeted Anesthesia patient revenue decreased 100%, while other operating revenue for Anesthesia Professional Services increased by $1.2 million, reflecting a change in how Anesthesia revenue is received and reported.

Mrs. James continued with a review of expenses with budgeted staff at 600.4 FTEs, whose salaries are 47.1% of the Total Operating Expense. She stated overall Employee Benefits comprise 10.7% of the Total Operating expenses with both Salaries and Benefits accounting for 57.7% of the Total Operating Expense, a .4% decrease over the prior year. The employer portion of retirement will be 10.75% in 2027. Mrs. James discussed Supplies, stating a budgeted 2.3% decrease in overall supply costs. There are budgeted increases in Information Technology and Hospital Provider Tax. We anticipate decreases in Other Operating Expenses for Contract Employees of $4,000.00.
Continuing with Operating expenses, Mrs. James reviewed Contract Services with an expected increase of $946,000.00 for the Community Health Center. There is an anticipated increase of $1,200,000.00 in professional fees for services in the Emergency Room and OB Call Coverage. There is an expected decrease of $63,000.00 in interest expense, and an expected decrease of $121,000.00 related to insurance expense.

Mrs. James then reviewed the 2027 Capital Budget, with Capital Expenditures estimated at $6,663,730.00 in the following areas: (1)Information Technology: Stealth Software for Surgery, Anesthesia EMR, Blood Bank Software, (2) Patient Care: Patient Monitoring Replacement, Endoscopy Tower and Scopes, (3) Radiology: Mammography Machine, and (4) Cardiology: ECHO Machine. She reminded those in attendance, that the Capital Budget is based on current needs and is not inflated for possible equipment failures. Net Income for 2027 is budgeted at $200,000.00. This concluded the 2027 Budget Presentation. Copies of the Budget will be available for the public to review. A public hearing and adoption of the 2027 Budget will be held in conjunction with the 12:00 p.m. December 8, 2026, Board of Commissioners meeting.

At 11:46 am, Mr. Bobby LeTard moved, seconded by Mr. Mark McMurry to take a recess for lunch. The motion passed unanimously by voice vote.

At 12:10 p.m. the meeting resumed for Open Session.

Mrs. Janie Fruge' announced that Mrs. Tonya Stillwell received the September CEO Shining Star Award.

Mr. Sanner presented the minutes of the Board of Commissioners meeting held on September 22, 2026, for approval. Mr. Mark McMurry moved to approve the minutes as presented. Mr. Bobby LeTard seconded the motion. The motion passed unanimously by voice vote. Mr. Sanner then announced the Medical Staff Annual Meeting is scheduled for December 4, 2026, at the Pioneer Club, and the next meeting of the Board of Commissioners will be held on December 8, 2026. That concluded the Chairperson's Report.

Mrs. Frugé presented the Chief Executive Officer's report. She reported on the recent visit to WCCH by LDH Undersecretary Albert Simien, Jr.; Dr. Lacey Cavanaugh, Regional Medical Director for LDH's Southwest Office of Public Health (OPH Region 5); Will French of LDH;

and Nic Walts, Judy McCleary, and Chuck Kleckley of the Picard Group. Discussions focused on WCCH's services, ongoing initiatives, community healthcare needs, and opportunities for continued collaboration to strengthen healthcare throughout the region. Next, Mrs. Fruge announced that Dr. Courtney Philips and Ruth Johnson of LDH visited WCCH the previous day to tour the facility and discuss the Louisiana Quality Network (LQN), a statewide collaborative focused on improving healthcare quality, patient outcomes, and efficiency through shared best practices and quality improvement initiatives, including those associated with Louisiana's Medicaid program. That concluded the CEO report.

Mrs. Jobie James, Chief Financial Officer, presented the Financial Reports for the hospital through September 30, 2026. She reported a balance of $24,040,812.00 in cash, compared to $26,324,875.00 in August. Net Income for September was $2,177,966.00 compared to ($138,000.00) at this time last year. A contributing factor is receipt of physician-directed payments. Our current assets-to-liabilities ratio is 5. Mrs. James continued by reporting that Census Days were 614 compared to 442 this time last year. There were 1,942 ER visits, 204 Surgeries, 30 deliveries, and 582 FTE's. That concluded the Financial Report.

Mr. JW Peloquin presented the Facilities Report, announcing that the permit application for the Water Booster Station Project had been submitted to the City of Sulphur. WCCH is awaiting approval of the permit. Next, he presented the following items to be declared as surplus for October:

1) Seven(7) anesthesia carts
2) Three (3) beds
3) Three (3) Bipaps
4) Three (3) ESPIRIT's
5) Bairhugger
6) Stretcher
7) Four (4) IV poles
8) SARA STEADY
9) Warmette
10) Three (3) glidescopes
11) Four (4) Life Paks
12) Scale
13) Two (2) Safety analyzers
14) Birthing bed
15) Battery charger
16) Infusion analyzer
17) Defib. analyzer
18) Three (3) Cleaver Brooks boilers
19) Norlake refrigerator
20) Elliptical
21) Two (2) airdyne bikes
22) Tru Kinetics upper cycle
23) Treadmill
24) Surplus copper wire

Mr. Mark McMurry moved to approve the entire list as surplus property, meaning they are no longer useful in the daily operations of the hospital. Mr. Ellis Hassien seconded the motion. This motion passed unanimously by voice vote. Mr. Peloquin will now list these items for sale on the Govdeals.com website. This concluded the Facilities Report**.**

Mr. Lance Duhon presented the Patient Care Report, beginning with the Third Quarter 2026 Patient Experience Report. The overall top-box score was 81%. Nursing-related measures, including communication, courtesy and respect, and listening carefully, scored 80% or higher. Physician-related measures in these same areas scored 90% or higher.

Mr. Duhon noted that, in response to lower scores related to the quietness of the hospital environment and patients' ability to rest, WCCH will monitor call light response times and consider discontinuing routine 3:00 a.m. vital sign checks for stable patients, as clinically appropriate. That concluded the Patient Care Report.

Mrs. Thea Tran presented the High Reliability Excellence Report: Improving Patient Safety & Quality/Compliance, beginning with the Third Quarter 2026 Performance Scorecard. WCCH achieved a CMS 4-Star Rating, a Leapfrog Safety Grade of B, and an overall Patient Experience rating of 80%. Safe Use of Opioids was 11%, below the 15% target. Maternal health complications were 0%, ED throughput time averaged 138 minutes, exceeding the goal of fewer than 162 minutes, and no hospital-acquired infections (HAIs) were reported during the quarter.

Mrs. Tran then presented the Third Quarter 2026 Patient Safety Indicators. Of the 10 indicators reviewed, two events were identified: one postoperative hematoma and one perioperative pulmonary embolism (PE) or deep vein thrombosis (DVT). Spot chart audits will be conducted, with results reported to the Medical Executive Committee through a closed-loop process. That concluded the High Reliability Excellence Report: Improving Patient Safety & Quality/Compliance.

Mr. Bobby LeTard moved to approve and accept the Medical Staff appointments, re-appointments, resignations, privileges & FPPE as submitted by the Medical Executive Committee. Mr. Mark McMurry seconded the motion. The motion passed unanimously by voice vote.

Capital Requests were submitted as follows:

1. Truck for Plant Ops: $51,000.00
   There was a motion by Mr. Ellis Hassien, seconded by Mrs. Karen Farnum, to amend The budget for $51,000.00 and to approve the purchase of the Truck for Plant Ops for $51,000.00. The motion passed unanimously by voice vote.

2. AC Unit in I.T. Room 3: $21,525.00
   There was a motion by Mr. Mark McMurry, seconded by Mr. Ellis Hassien,to Amend the budget for $21,525,00 and to approve the purchase of the AC Unit for I.T. Room 3 for $21,525.00. The motion passed unanimously by voice vote.

A motion was made by Mr. Ellis Hassien, seconded by Mr. Bobby LeTard, to amend the agenda to add a capital request for parking lot lighting in the amount of $15,000, amend the budget accordingly, and approve the purchase of the parking lot lighting for $15,000. The motion passed unanimously by voice vote. Note: WCCH will be reimbursed for this purchase through Safety Grant Funds.

Mrs. Janie Fruge' presented an updated Organizational Chart. Ms. Madeline "Maddie" Bearden has been named the new 2nd/3rd Floor Supervisor.

Mr. Mark McMurry motioned at 12:36 p.m., seconded by Mr. Ellis Hassien, to move into Executive Session for strategic planning, marketing, and personnel matters in keeping with Louisiana revised Statutes 42:16 and 42:17 for the purpose of discussing matters authorized by law, including discussion of the character, professional competence, or physical or mental health of a person; strategy sessions or negotiations concerning collective bargaining or litigation; security personnel, plans, or devices; investigative proceedings regarding allegations of misconduct; and extraordinary emergencies, and to discuss the following case: Calcasieu Cameron Hospital Service District d/b/a West Calcasieu Cameron Hospital v. Southwest Louisiana Hospital Association d/b/a Lake Charles Memorial Hospital Service District, and Southwest Louisiana Healthcare Systems, Inc., Docket No.2025-4836, 14th Judicial District Court, Parish of Calcasieu, State of Louisiana. The motion passed unanimously by voice vote.

Mr. Mark McMurry moved at 1:13 pm to return to Open Session. Mr. Ellis Hassien seconded the motion. The motion passed unanimously by voice vote. The Chair announced that the matters discussed in Executive Session included pending litigation and the State EPIC initiative. The Chair further stated that no action was taken during Executive Session.

Mr. Mark McMurry moved, seconded by Mr. Ellis Hassien, to amend the agenda to add the item regarding TRIAD Executive Advisors, and to authorize the CEO, Mrs. Janie Fruge', to engage the firm for a six-week consultation on readiness for Epic EHR implementation at a cost of $72,000.00. The motion passed unanimously by voice vote.

There being no further business, Mr. Ellis Hassien moved, seconded by Mr. Mark McMurry to adjourn the meeting. The meeting was adjourned at 1:14 pm.

_____
Chairman of the Board

_____
Secretary of the Board