MINUTES OF MEETING
BOARD OF COMMISSIONERS
CALCASIEU CAMERON HOSPITAL SERVICE DISTRICT
d/b/a WEST CALCASIEU CAMERON HOSPITAL
TUESDAY, AUGUST 25, 2026
12:00 p.m. - BOARD ROOM

COMMISSIONERS PRESENT:	Bobby LeTard; Mark McMurry; Cecil Sanner; Ellis Hassien; Karen Farnum
COMMISSIONERS ABSENT:	
OTHERS PRESENT:	Janie Fruge'; Jobie James; Christi Kingsley; JW Peloquin; Dondra Zaunbrecher; Thea Tran; Lance Duhon; Joe Andrepont; Mitch Bowers
GUESTS PRESENT:	Monica LaFleur

Mr. Cecil Sanner called the meeting to order at 12:00 p.m. and Mr. Mark McMurry led the group in prayer. Mrs. Karen Farnum was welcomed as the newly appointed Commissioner.

Mrs. Janie Fruge' announced that Monica LaFleur received the July CEO Shining Star Award.

Mrs. Thea Tran presented an educational overview of the Louisiana Medicaid Core Programs. Her presentation included information on at-risk State Directed Payments, the 2026 Domain Value Distribution, the MCIP Program, and the quarterly Incentive Distribution. That concluded This Board's On Board Education.

Mr. Mark McMurry motioned to approve the minutes of the July 28, 2026, meeting as presented. Mr. Bobby LeTard seconded the motion. The motion passed unanimously by voice vote.

Mr. Bobby LeTard motioned to elect Mr. Cecil Sanner as Board Chairman and Mr. Mark McMurry as Vice Chairman for the remainder of 2026 through December 31, 2027. The motion passed unanimously by voice vote. Next, there was a motion by Mr. Bobby LeTard, seconded by Mr. Mark McMurry to appoint Commissioners to Committees as follows:

Mr. Ellis Hassien = Foundation Board, Vinton Medical Clinic Advisory Board
Mr. Cecil Sanner = Environment of Care/Safety Committee, Hackberry Rural Health Advisory Board
Mrs. Karen Farnum = Finance, Foundation Board, Annual Risk Review
Mr. Bobby LeTard = Medical Staff, Performance Improvement, Compliance
Mr. Mark McMurry = Home Health Advisory Board, Compliance Committee

The motion passed unanimously by voice vote.

In the next order of business, Mrs. Jobie James presented the following:

BE IT RESOLVED that the Board of Commissioners of Calcasieu Cameron Hospital Service District d/b/a West Calcasieu Cameron Hospital do hereby authorize and designate the following officers: Janie D. Fruge', Chief Executive Officer and Secretary of the Board, Cecil Sanner, Chairman of the Board, and Jobie James, Chief Financial Officer of Calcasieu Cameron Hospital Service District d/b/a West Calcasieu Cameron Hospital on behalf of the Service to executive and sign said documents on behalf of the District and further give him/her the power and authority to do all things to implement, maintain, amend, or renew said documents for all banking accounts and to open and sign certificates of deposit and/or other types of investments of this corporation, to sign early and/or partial withdrawals authorizations regarding such certificates of deposit and/or other types of investments, and such acts of said designated person(s) shall be the corporate acts of this District with two (2) of the three (3) authorized signatures are required on all actions for any accounts: Banking, Investment, or Certificate of Deposit Accounts.

The foregoing resolution was read in full, the roll was called on the adoption thereof, and the resolution was adopted by the following votes:
YEAS: 5
NAYS: 0
ABSTAINED: 0
ABSENT: 0

Mr. Sanner announced the date of the next regularly scheduled meeting of the WCCH Board of Commissioners is September 22, 2026. That concluded the Chairperson's Report.

Mrs. Janie Fruge' provided an update on the recent visit from members of Congressman Higgins' team. The team was briefed on the details of the Water Booster Station Project. Congressman Higgins was instrumental in helping WCCH secure the EPA Grant for the project. Next, Mrs. Fruge' reported on the decision to sign a Letter of Intent to participate through LIHNC in an initiative using Rural Health Transformation funds to help hospitals of similar size, service district hospitals, and rural hospitals transition to the EPIC electronic health record system. That concluded the CEO's Report.

Mrs. Jobie James, Chief Financial Officer, presented the hospital's financial reports for the period through July 31, 2026, compared with 2025. She reported a cash balance of $29,924,398.00 compared with $32,072,905.00 in June. A contributing factor is non-receipt of supplemental payments. Net Income for July was ($1,328,597.00) compared to ($786,048.00) at this time last year. Our current assets-to-liabilities ratio is 5. Mrs. James continued by reporting that Census Days were 454 compared to 486 this time last year. There were 1,952 ER visits, 214 surgeries, 18 deliveries, and 586 FTE's. That concluded the Financial Report.

Mr. JW Peloquin presented the Facilities Report, beginning with an update on the Water Booster Station project, reporting that we recently received formal EPA Grant approval. The project is currently being advertised for bid with a bid-opening planned for September 21, 2026. Next, Mr. Peloquin announced changes within the Surgery Department. Pre-admit testing will be relocated from the Surgery Department downstairs to the former Cath Lab space. This relocation will improve patient flow and provide greater convenience for patients. That concluded the Facilities Report.

Mr. Lance Duhon presented the Patient Care Report. He began with an overview of the Patient Experience results for the Emergency Department, reporting a 74.55% Top Box Score. Data is currently under review to identify opportunities for improvement and to develop a comprehensive action plan. That concluded the Patient Care Report.

Mrs. Thea Tran then presented the High Reliability Excellence: Elevating Patient Safety, Quality & Compliance Report, beginning with the 2025 Clinical Contract Evaluation. Ten contracts were reviewed from the following departments: Admissions, Emergency Department, Laboratory, Maternal Child, Patient Care Services, and Radiology. There was a motion by Mr. Bobby LeTard, seconded by Mr. Ellis Hassien, to approve the 2025 Clinical Contract Evaluation as presented. The motion passed unanimously by voice vote. Next, Mrs. Tran presented the 2026 Provision of Care Plan. The comprehensive plan addresses the following areas: Governance and Administrative Purpose; Clinical Scope and Medical Staff Integration; and Staffing Models and Professional Competency.

Changes to the plan include updated hours of operation for the Hackberry Rural Health Clinic and the OBG1 Clinic. The following changes were also made: the Medical-Surgical Unit, ICU, and Resource positions will report to the Director of Patient Care Services. The Emergency Department, Maternal Child, Home Health, Respiratory Therapy, and Infection Prevention will report to the Chief Nursing Officer (CNO). Laboratory Services and Cardiology will report to the Chief Operating Officer (COO). An 11:00 a.m. to 11:00 p.m. shift was also added to the Emergency Department. The Triage nurse is dedicated to triage during the hours of 11:00 a.m. to 11:00 p.m., and the Charge Nurse oversees operations during those hours. There was a motion by Mr. Ellis Hassien, seconded by Mrs. Karen Farnum to approve the 2026 Provision of Care Plan as presented. The motion passed unanimously by voice vote. That concluded the High Reliability Excellence: Elevating Patient Safety, Quality & Compliance Report.

Mrs. Christi Kingsley presented the Human Resources Report, beginning with an Employee Turnover and Engagement Recap. WCCH experienced a 4.75% turnover rate during the first quarter of the year and a 6.37% turnover rate during the second quarter. Recruitment efforts have been successful in filling full-time nursing positions. Mrs. Kingsley noted that the department's focus remains on employee retention and enhancing the first-year experience for new employees, along with providing various employee engagement activities throughout the year. She also reported that a representative from the Parochial Employees' Retirement System (PERS) is on-site today to provide education and answer questions regarding the retirement program. That concluded the Human Resources Report.

Mr. Mark McMurry motioned to approve and accept the Medical Staff appointments, re-appointments, resignations, privileges & FPPE as submitted by the Medical Executive Committee. Mr. Ellis Hassien seconded the motion. The motion passed unanimously by voice vote.

Capital Requests were submitted as follows:

1. Medical Records Update: $20,000.00
2. Glidescope Core 15: $19,084.00

There was a motion by Mr. Bobby LeTard, seconded by Mr. Mark McMurry, to amend the budget for $39,084.00 and to approve the Update/Renovations Medical Records for $20,000.00, and the purchase of the Glidescope Core 15 for $19,084.00. The motion passed unanimously by voice vote.

Mrs. Janie Fruge' presented an updated organizational chart and announced that Ms. Amber Martin has been hired as the new Health Information Management (HIM) Director.

Mr. Ellis Hassien motioned at 12:55 p.m., seconded by Mr. Mark McMurry, to enter into Executive Session for the purposes of strategic planning and marketing pursuant to Louisiana Revised Statute 46:1073, and for personnel matters and prospective litigation, pursuant to Louisiana Revised Statutes 42:6 and 42:6.1. The motion passed unanimously by voice vote.

Mr. Mark McMurry motioned at 1:47 pm to return to Regular Session. Mr. Ellis Hassien seconded the motion. The motion passed unanimously by voice vote. The Chair announced that no action was taken during the Executive Session.

With no further business to come before the board, Mr. Ellis Hassien motioned to adjourn the meeting, seconded by Mr. Mark McMurry. The motion passed unanimously by voice vote. The meeting was adjourned at 1:47 p.m.

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Janie D. Fruge'/Secretary

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Cecil Sanner/Chairman